Nexteye's CEO meeting summary and suggestion for improving shareholder policy

KBAM Value Investment Div.

2018.07.27





KB금융그룹

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> Attendants

Nexteye: CEO Chen Guang, Vice president Hee-eun Cho

KBAM: Portfolio manager Young-hyun Jung, Portfolio manager JB Park

> 1. Meeting summary (cosmetic biz)

Attendants	Q&A	
Jung (KB)	In recent years, there have been a number of successful cases of successful Chinese cosmetics companies in Korea. On the other hand, the beauty companies that Nexteye has invested in are sluggish. What are the differences?	
Chen	Many cosmetic companies and mask pack companies in Korea have experienced a lot of growth in the Chinese market, but many of them have been culled in a few years due to rapid trend changes. Nexteye checks thing below before starting business. 1) how much profit can be generated? 2) is this a sustainable business model? 3) what is the growth rate? 4) what kind of risk is there?	
	Rather than starting a business with one or two simple products, we will build a franchise that can secure market share and pursue profitable growth.	



Attendants	Q&A	
Chen	I will continue to open the franchise and plan on a long term business of 3-5 years. Nexteye's franchise business is still in its infancy, and the franchise store's opening rate is slower than expected. However, we expect profitability to improve if the number of franchisees increases and the proportion of franchisees repurchased increases.	
Jung (KB)	Are there any criteria for investing in domestic cosmetics companies?	
Chen	We are focused on companies with differentiated technologies. We had a lot of difficulties during our two years in Korea, but we learned a lot through difficulties.	

2. Meeting summary (Acquisition of HD Pro)

Attendants Q&A

- Jung (KB) I know that you are doing business well. However, I have lost confidence in your M&A strategy due to the HD Pro acquired on 17th Oct 2018, which had nothing to do with your core business.
- Chen The acquisition of HD Pro is not just for entering the CCTV business. We have a general hospitals in Beijing, China, and we have a plan to do medical business later time. However, Nexteye has a overcomplicated business structure to add medical care biz.

We decided to proceed healthcare biz through HD Pro, and acquired it. Of course, in contrast to Nexteye, which had a excellent existing business, HD Pro's original biz needs some aid from its parent company.

HD Pro's CCTV division has many customers both at domestic and abroad. After the acquisition, we've tried to strengthen our cost competitiveness through production alliance with China.

In fact, I had a lot of anxiety when I bought Nexteye because I could not speak Korean and did not know Korea well. However, Nexteye has growen through the success of Innometry in China and I believe I had a the right decision. I will make another successful case wit HD Pro like Nexteye.



3. Meeting summary (Rights offering of Innometry)

Attendants	Q&A	
Jung (KB)	As a shareholder of Nexteye, the rights offering of Innometry is not acceptable. How should I interpret the rights offering for a company to be listed soon?	
Chen	Innometry is growing rapidly in domestic and overseas markets. However, many competitors are also expanding in the market, and competition for business is also intense.	
	Innometry is in the process of builling production plants in Korea and China in the second half of 2018. Of this W5.6 bn investment, we plan to use W5 bn for Korean plants and W600 mn for Chinese leasing plants. Recently, the inspection demand for QC has been increasing from Chinese companies, and Yumido Group are also cooperating with Innometry, marketing through our acquaintances in China.	

We expect this investment to be a great help for Innometry. We will make every effort to ensure funding at the right time.

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> 4. Meeting summary (Development in Korean corporate governance structure)

Attendants	Q&A
Park (KB)	As a CEO of KOSDAQ listed companies in Korea, you should know about changes in Korea's governance structure.
	Samsung Group heirs were arrested on the prosecution for corporate governance issues. And the succession has been hampered in Hyundai Motor Group. The reason is that the interests of the largest shareholders and the interests of the minority shareholders did not match. Things that were accepted in the past are no longer acceptable.
	In this changes, Nexteye is connected to every problem. Nexteye's rights offering, Innometry's CB issue, HD Pro acquisition. The Chinese acquired a Korean corp and only the largest shareholder's profit is maximized, and the profit of the minority shareholder is damaged. No matter how well you do business, Nexteye will be increasingly alienated in the market, if there is nothing that minority shareholder to take.

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Attendants	Q&A
Jung (KB)	You are not convincing to say that doing business well and returning bigger profit later. Nexteye is investing in a deficit company, and profitable company is being invested by third parties rather than shareholders. In this situation, institutional investors are no longer standing still. Korea's corporate governance is changing very rapidly. Market expectations are also rising rapidly. You need to construct a reasonable structure from the beginning.
Chen	In fact, I think that the goal of major shareholder and minority shareholder is consistent: Improvement of the corporate value. In the case of Nexteye, we performed well in three main businesses: machine vision, x-ray inspection equipment, and cosmetics business. I will continue to consider what you have said about corporate governance. We also welcome shareholders' opinions on corporate governance in the future.

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> 5. Meeting summary (PR)

Attendants	Q&A	
Chen	There are many misconceptions about Nexteye in the market. How can I make good	
Chen	PR in Korea	
Park (KB)	We disclose details of the communication with investment companies after the stewardship code was introduced. We will post the contents of this meeting today. We would appreciate it if you could formally answer the questions we asked today. The shareholder policy is also welcomed. If you publicly announce the enhancement of transparency and show us that you	
	keep it, this is the best PR. You can use the DART disclosure form, or post it on your webpage.	

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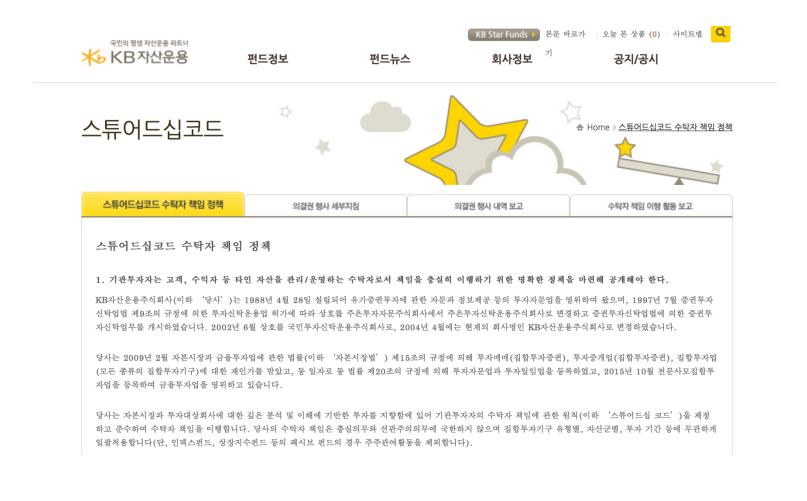
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KB Asset Management introduced the Stewardship code (<u>http://www.kbam.co.kr</u>)



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In the meantime, third party rights offering, CB issuance, and M&A that are not related to existing business have had a negative impact on shareholder value. As a listed company in Korea, it is necessary to establish a shareholder policy to keep pace with the improvement of the governance structure in the Korean market.

It is necessary to appoint independent outside directors and auditors to prevent damage to minority shareholders' profits.

** This letter is a formal fiduciary responsibility implementation activity to comply with the stewardship code of KB Asset Management. It reports on 'White Papers' on the lower left of our website (http://www.kbam.co.kr) . Please reply to the email address on the right side until August 3, 2018. Thank you. (junbeom.park@kbam.co.kr)

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KB Asset Management Value Management Division has been maintaining its management philosophy of investing in undervalued companies over the past eight years



Investing in undervalued companies	 Investing in undervalued stocks compared to intrinsic values such as asset value or profit value Investing in stocks that are expected to have stable earnings growth while being less affected by external changes such as economic fluctuations.
Bottom-up approach	 Selecting stocks based on fundamentals excluding market forecast and economic outlook Investments focused on stocks with strong intrinsic value, actively investing in the event of a sharp decline due to factors other than fundamentals.
Risk management	 High ethical awareness and integrity-based investment through strict adherence to compliance

"Investment in value stock based on fundamentals"

"Maximize long-term compounded income"

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We have also been able to maximize compound returns through long-term investments.



- > Investment case (1)
 - : Semiconductor material manufacturer A
- Investment case (2)
 - : Auto parts supplier B



* This letter is a formal fiduciary responsibility implementation activity to comply with the stewardship code of KB Asset Management. It reports 'Fiduciary Responsibility Activities' of 'Stewardship Code' on the lower left of our website (http://www.kbam.co.kr). Please reply to the email address on the right side until February 7, 2018. Thank you. (junbeom.park@kbam.co.kr)

THANK YOU



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